

Community Benefits Advisory Committee (CBAC) Meeting
Beth Israel Deaconess Medical Center (BIDMC)
Wednesday, December 10, 2025
5:00 pm – 7:00 pm
Virtually via Zoom

I. 10 minutes	Welcome and Introductions
II. 20 minutes	BILH System Updates
III. 20 minutes	Community-based Health Initiative (CHI) Update
IV. 45 minutes	Regulatory Updates
V. 10 minutes	Next Steps and Adjourn

Next Meeting: March 25, 2026 (In-Person at BIDMC)

December 10, 2025
Meeting Packet

December 10, 2025
Meeting Agenda

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Meeting Slides

Beth Israel Deaconess Medical Center Community Benefits Advisory Committee Meeting

Nancy Kasen, Vice President, Community Benefits & Community Relations (CBCR),
BILH/BIDMC

Anna Spier, Manager, CBCR, BIDMC

Emmanuella René, Program Administrator, CBCR, BIDMC

December 10, 2025

Beth Israel Lahey Health 
Beth Israel Deaconess Medical Center

Welcome

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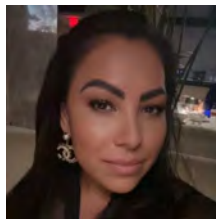
Content

- Welcome and Introductions
- BILH System Updates
- Community-based Health Initiative Update
- Regulatory Updates
 - FY25 Community Representative Feedback Form
 - CBAC Charter
 - FY26 Conflict of Interest Disclosure Form
- Member Survey
- Next Steps

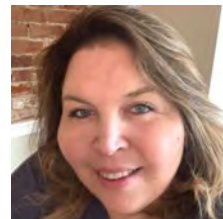
Welcome New Members!



Abby Oliveira
Longwood
Collective



Cristina Rodrigues
Genius Tax, LLC



Shelly Troubetaris
BIDMC Ambulatory
Services

BILH System Updates

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Beth Israel Lahey Health FY25 System Initiatives

Mental Health First Aid

- 11** trainings conducted with **146** attendees
- 96%** confident to have a supportive conversation about mental health/substance use challenges
- 89%** confident to offer a distressed person basic info and reassurance
- 89%** used training to help others
- 78%** used training to help themselves

Behavioral Health Navigation & Digital Literacy

- 2** trainings with **13** attendees
- 82%** confident to navigate patients to appropriate Behavioral Health care
- 70%** confident guiding patients to app that meets Behavioral Health needs

Evaluation Workshops

- 5** workshops conducted with **126** attendees
- *Most helpful: **getting new frameworks for thinking about storytelling and determining the most relevant info to share with different audiences***
- *My biggest takeaway: **thinking about intended audiences and including that in evaluation planning***

Local Small Business Spend

\$96k

Behavioral Health Navigator Community Grants

- 3** new grants; total of **7** since 2024
- \$2.4m** disbursed between 2024 and 2029
- Learning Community starting in FY26 for both Cohorts

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Beth Israel Lahey Health BILH Trainings and Workshops

- In FY25, BILH offered several free trainings and workshops but had less attendees than we would have expected from our CBSA
- In FY26, we are planning to offer additional free trainings (including the March Evaluation Workshop):
 - Will promote via quarterly *Community Connections* newsletters and direct emails to partners – are there other opportunities?
 - How can you help support promotion?

Program Evaluation Workshop: Practice Makes Permanent

In partnership with DatarSoul, BILH Community Benefits is offering the following workshop, open to anyone:

Practice Makes Permanent: Strengthening our practices of using data for learning
Wednesday, March 4, 2026
10:00-11:30 am ET

Do you find yourself wondering at the beginning of a new evaluation project how well we ever make use of what we collect? Or perhaps you're at a project milestone, report in hand with rich, actionable insights, but you have little space to digest and share them & incorporate your learnings.

In this interactive workshop, we will explore what gets in the way of using data for learning and discover creative strategies for building a practice and culture of learning, no matter where you are in your evaluation journey. Participants will have the chance to identify opportunities for using learning tools/activities that they can bring back to their home institutions.

By the end of this workshop, participants will be able to:

- Articulate key audiences for evaluation and how those audiences use evaluation
- Identify one or more learning activities that they can incorporate into their practice

Register by clicking the link or scanning the QR Code:
<https://report.com/datar-bilh>



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Hydroponic Freight Farm™ in Chelsea Progress to Date



- The Freight Farm, one of three that BILH has invested in, is part of a system-wide Community Benefits initiative to address food insecurity
 - These containers use hydroponic technology to enable growing produce year-round
- **Food production and distribution**
 - First harvest in May 2025
 - **254** heads of Nancy Butterhead lettuce (distributed through outdoor garden and Revival Church food pantry)
 - Now offer **5-8 options** of leafy greens and herbs
 - Shared produce for **15 consecutive weeks** - serving **339** households and a total of **1138** individuals
- **Community education**
 - Harvested produce used 2-4 times each month to support Teaching Kitchen cooking classes. Participants range in age from 5-80
 - On-site visits from youth and students (**>130 people** to date)
- New **partnerships** with The Trustees, Hooks School and Chelsea High School



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Community-based Behavioral Health Navigation Cohort 2 Grantee in Chelsea



- Through a competitive, public RFP, BILH awarded a 3.5-year, \$400K Behavioral Health Navigation Grant to Community Action Programs, Inter-City (CAPIC)
- Bi-lingual Navigator will enhance the efforts of CAPIC's Substance Use Disorders (SUDS)/Mobile Outreach Program
 - Connects individuals from the Latino community experiencing chronic homelessness and living with SUDS to appropriate interventions
- The Navigator's role includes:
 - Helping individuals find the right providers, scheduling appointments and understanding insurance coverage
 - Supporting access to transitional housing services and detoxification programs
 - Providing emergency food, access to transportation, clothing and other basic necessities
 - Increasing awareness and understanding of the stigmas associated with SUDS and mental health issues through community events and education

Community-based Health Initiative Update

Boston Cohort 2 Grantee Overview As of September 30, 2025

Reach and Population Characteristics:

- **1,362** participants enrolled
 - Housing (700), Jobs (369) and BH (293)
- **95%** associated with a priority neighborhood
- **91%** low-resourced

Services Provided Include:

- **360** rental assistance payments
- **9,240** hours of training
- **2,670** 1:1 counseling/support sessions

Participant Demographics:

- About half of participants identified as Black or African American (49.5%); the next largest group of participants identified as Asian (21.1%)
- Over a third of participants (34.3%) identified as Hispanic, Latino, or Spanish ethnicity
- Most participants (64%) indicated a primary language other than English with the largest groups of participants being those who primarily speak Spanish (20.8%), Chinese (15.9%) and Haitian Creole (15.9%)

Cohort 2 Reach and Impact Examples from Individual Grantees



Housing affordability:

- **8** families have accepted offers and closed on a home
- **80** students and their families were successfully housed
- Preserved the tenancies of **184** households
- Transitioned **48** immigrant families (**168** individuals) from emergency assistance shelter to permanent housing



Jobs and financial security:

- Enrolled **231** learners in program teaching fundamental digital skills
- **29** trainees have become certified as Early Childhood Educators



Behavioral health:

- Hosted **28** mental health education workshops at multiple community sites with **566** attendees
- Led **22** health education sessions for **~100** freshman and sophomore high school students

Community-based Health Initiative (CHI) Upcoming Milestones

- **December 31, 2025:** All Healthy Neighborhoods Initiative collectives complete implementation
- **July 2026:** Final grant payments made
- **October 2026:** Grantee open house/poster session marking CHI close-out
- **December 31, 2026:** All grantees complete implementation of their projects
- **Spring 2027:** Final overarching evaluation report released



Regulatory Updates

Massachusetts Attorney General's Office Community Representative Feedback Form

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Massachusetts Attorney General's Office FY25 Community Representative Feedback Form

Form required annually by the Attorney General's Office (AGO) for CBAC members to assess the hospital's community engagement processes

- Section 1: Background information
- Section 2: Level of engagement across CHNA and/or Implementation Strategy
- Section 3: Engagement Experience

CBAC responses help inform Community Benefits program and future AGO Community Benefits guidelines

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Massachusetts Attorney General's Office FY25 Community Representative Feedback Form



Community Health Needs Assessment: Hospital Self-Assessment

Category	Level of Engagement
Overall engagement in assessing community health needs	Collaborate
Defining the community to be served	Collaborate
Establishing priorities	Collaborate

Massachusetts Attorney General's Office FY25 Community Representative Feedback Form



Implementation Strategy: Hospital Self-Assessment

Category	Level of Engagement
Overall engagement in developing and implementing hospital's plan to address significant needs documented in CHNA	Collaborate
Selecting Community Benefits programs	Collaborate
Implementing Community Benefits programs	Collaborate
Evaluating progress in executing Implementation Strategy	Collaborate

Massachusetts Attorney General's Office FY25 Community Representative Feedback Form

CBAC member request:

- Fill out the form and email directly to:
 - Attorney General's Office (CBAdmin@state.ma.us)
 - Please copy Anna on the email

Due Date: January 9, 2026

Community Benefits Advisory Committee Charter

BIDMC Community Benefits Advisory Committee Charter

Definition and Role

- Advisory body that supports the hospital in its community outreach and engagement work
- Regulatory requirement of the Attorney General's Office and the MA Department of Public Health Determination of Need (DoN) for each hospital and requirement for BILH's desired transparency
 - Intentionally independent from hospital Board of Trustees and management
 - No formal fiduciary or governance responsibility
- Provides input to hospital leadership and staff on:
 - Community Benefits mission statement
 - Community engagement
 - Community Health Needs Assessment (CHNA) design and Implementation Strategy prioritization and implementation
 - Advises hospital on Community Benefits programming including DoN projects
 - Reviews Community Benefits regulatory reports

BIDMC Community Benefits Advisory Committee Charter

CBAC Composition (Voting Members)

- Housing (*A. Liou, L. Ruiz Sanchez*)
- Jobs/Education (*A. Nishman*)
- Regional Planning/Transportation (*A. Oliveira*)
- Private sector (*C. Rodrigues, F. Wang*)
- Community Health Centers (*J. McClurken, S. Taylor*)
- Community-based Organization (*A. Chery Dorrelus, A. Oliver-Dávila*)
- Local Public Health Department (*F. Amaya, T. Polk*)
- Other municipal staff (elected officials, planning, etc.) (*F. Amaya, T. Polk*)
- Resident(s) from CBSA Municipalities (*S. Davis, F. Wang*)
- Person(s) living with or representing persons living with disabilities (*S. Novack*)
- Behavioral Health (*J. McClurken*)
- BIDMC Board of Trustees Liaison (*P. Everhart*)

Conflict of Interest Disclosure Form

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Beth Israel Lahey Health Annual Conflict of Interest Disclosure Form

- BIDMC considers it a best practice for all CBAC members to submit a Conflict of Interest (COI) Disclosure Form on an annual basis (or when a member's situation changes); the MA Department of Public Health requires it for Determination of Need projects
- BILH reviews form to identify any potential conflicts of interest that should be disclosed* when the CBAC and/or a grant review/allocation committee are making funding decisions
- Disclosable Interests include, but are not limited to:
 - Volunteer or governance roles (e.g., Board of Directors seat)
 - Compensation arrangements (e.g., employer or consulting client)
 - Material ownership or investment interests (e.g., holding stock, being a part owner)
 - Intention to apply for or currently receiving BILH or BIDMC grant funding
- **Next Steps:** CBAC members will receive, complete and email populated form no later than March 31, 2026

*Disclosures are not necessarily conflicts of interest prohibiting a CBAC member from participating in funding decision-making processes

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Member Survey

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Next Steps

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Next Steps

- **Community Representative Feedback Form**
 - Please email your feedback form to the Office of the Attorney General and copy Anna (anna.spier@bilh.org) by **January 9, 2026**
- **Conflict of Interest (COI) Forms**
 - Please send your updated COI Disclosure Statement by **March 31, 2026**
- **Future meetings:**
 - March 25, 2026 from 5-7pm: in-person, BIDMC
 - June 24, 2026 from 5-7 pm: via Zoom
 - October 7, 2026 from 2-4 pm (annual public meeting and grantee open house): in-person, BIDMC

June 18, 2025
Meeting Minutes

Community Benefits Advisory Committee (CBAC)
Meeting Minutes
Wednesday, June 18, 2025, 5:00 PM - 7:00 PM
Held Virtually Via Zoom

Present: Flor Amaya, Lynne Courtney, Shondell Davis, Pamela Everhart, Pat Folcarelli, Lauren Gabovitch, Nancy Kasen, Angie Liou, Amy Nishman, Sandy Novack, Alex Oliver-Dávila, Trinieste Polk, Emmanuella René, Leo Ruiz Sanchez, Anna Spier, Samantha Taylor, Fred Wang

Absent: Alexandra Chery Dorrelus, Jean McClurken, LaShonda Walker-Robinson

Guests: Nicole Robertson (Health Resources in Action), Chivon Brittle (Dana-Farber Cancer Institute), Magnolia Contreras (Dana-Farber Cancer Institute)

Representatives from Allston Brighton Community Development Corporation, Asian Community Development Corporation and Madison Park Development Corporation

Welcome and Introductions

Nancy Kasen, Vice President, Community Benefits and Community Relations, Beth Israel Lahey Health (BILH), welcomed everyone to the meeting and thanked them for joining.

Nancy then reviewed the agenda and thanked Barry Keppard and Richard Rouse for their many years of service to the Community Benefits Advisory Committee (CBAC).

The minutes from the December 10, 2024 and March 26, 2025 CBAC meetings were reviewed and accepted.

Dana-Farber Cancer Institute Collaboration Update

Magnolia Contreras, Vice President of Community Health at Dana-Farber Cancer Institute (DFCI) provided an update on the collaboration between Beth Israel Deaconess Medical Center (BIDMC) and DFCI. She provided an overview of DFCI's community health mission, outreach efforts, and highlighted key features of the proposed new cancer hospital.

Magnolia also shared a breakdown of the DFCI Community Health Initiative (CHI) funds and reviewed the timeline for their 2025 Community Health Needs Assessment and Community Health Improvement Plan (CHNA-CHIP). Magnolia explained that the CHI funds would be overseen and awarded by DFCI.

Community Development Corporation Presentations and Discussion

Representatives from three Community Development Corporations located in BIDMC's Community Benefits Service Area (CBSA) -- Allston Brighton Community Development Corporation, Asian Community Development Corporation and Madison Park Development Corporation -- presented to the CBAC on specific affordable housing projects.

Each presentation provided a summary of the housing project, including the number of units, level of affordability, target population(s) and timeline. They also shared project renderings and other unique considerations and aspects of the project and fielded questions from CBAC members.

Following the presentations, Anna Spier, Manager of Community Benefits and Community Relations, BIDMC, disclosed all Conflicts of Interest for CBAC members and facilitated a discussion and vote using a live polling tool.

FY25 Community Health Needs Assessment and FY26-28 Implementation Strategy Updates

Anna thanked the CBAC for their support during the community engagement phase of the Community Health Needs Assessment (CHNA). She presented the current BIDMC CBSA map and reviewed the FY26-28 Community Health Priorities and Priority Cohorts. She explained that the team met with hospital leadership, program leads and community partners to refine the strategies and activities and highlighted some of the changes that were made. She shared that the final FY25 CHNA and FY26-28 Implementation Strategy would be presented to the BIDMC Board of Trustees in September 2025 and posted publicly on the Community Benefits website by the end of September.

Next Steps

Anna shared a BILH Community-Based Organization (CBO) survey, encouraging CBO leaders to complete the survey to help identify opportunities for partnership, collaboration and shared learning. She noted that BIDMC would move forward with notifying the housing applicants of the funding award decisions and asked CBAC members to help spread the word about two open funding opportunities from BILH.

Adjourn

Anna thanked the attendees for joining the meeting and reminded everyone that the next scheduled meeting is the Community Benefits Annual Meeting on September 17, 2025.

Advisory Committee Members	2025			
	March 26	June 18	September 17	December 10
Flor Amaya	A	X	X	X
Alexandra Chery Dorrelus	X	A	A	X
Shondell Davis	X	X	X	A
Pamela Everhart	A	X	X	A
Barry Keppard	A			
Angie Liou	X	X	X	X
Jean McClurken	A	A	A	X
Amy Nishman	X	X	X	X
Sandy Novack	X	X	X	X
Abby Oliveira			X	X
Alex Oliver-Davila	A	X	X	X
Triniese Polk	A	X	A	A
Cristina Rodrigues			X	X
Richard Rouse	X			
Leo Ruiz Sanchez	X	X	X	X
Samantha Taylor	X	X	A	A
Fred Wang	A	X	A	X
BIDMC Staff - Ex Officio				
Lynne Courtney	X	X	X	X
Pat Folcarelli	X	X	X	A
Lauren Gabovitch	A	X	X	A
Nancy Kasen	X	X	X	X
Anna Spier	X	X	X	X
Shelly Troubetaris				X
LaShonda Walker-Robinson	A	A	A	X

Key	
X	Participated in person, by phone, or by video
A	Absent